

LUKHANJI MUNICIPALITY



SERVICE DELIVERY & BUDGET IMPLEMENTATION PLAN

2015/16

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1 Foreword by the Executive Mayor

The Municipal System Act 32 of 2000 as amended requires a Municipality to adopt its Integrated Development Plan before the start of its financial year and the Municipal Finance Management Act 56 of 2003 require that a Medium Term Revenue and Expenditure Framework be adopted by Council before the start of each financial year. The Municipal Finance Management Act further requires that a Service Delivery and Budget Implementation Plan be adopted within 28 days after the adoption of the Integrated Development Plan and the Medium Term Revenue and Expenditure Framework.

Lukhanji Local Municipality adopted its Integrated Development Plan 2012-2017 and the Medium Term Revenue and Expenditure Framework 2015-2017 on the 28 May 2015. These strategic documents set the development priorities of the Municipality that need to be fulfilled to ensure that the lives of the communities change for the better. There are clear targets that have been outlined for the next five years in the strategic score-card and these ought to be achieved so that there are development outcomes for the betterment of the lives of our people.

In line with government performance norms and standards the service delivery and budget implementation plan would assist the Municipality to manage the performance of its directorates so that there is conformity and accountability to the set goals of the Municipality. The performance management system framework that is being reviewed must help deliver a performance driven institution so that there is visible service delivery impact on the ground. The Municipality must be able to measure its performance and also be able to be accountable to the populace it serves. The intentions of the service delivery and budget implementation plan must help to improve not only the service delivery capacity but also strengthen the oversight role of the political arm so that the Municipality is kept on the right track to deliver its services in a sustainable manner.

The performance culture would therefore be the outcome of implementing both the Integrated Development Plan and the Medium Term Revenue and Expenditure Framework and on a quarterly basis the performance reports would be generated so as to always keep check and balances on the performance of the Municipality and

keep the communities informed of our performance in line with prescripts of the Local Government Systems Act 32 of 2000 as amended.

We owe the full implementation of these documents to our communities who have been tirelessly engaging the Municipality with their needs and lastly, we must acknowledge with appreciation the efforts of our political leadership who have provided guidance in setting the tone of development and further wish to appreciate the contribution that has been made by management and staff for their enormous efforts to produce a credible Integrated Development Plan 2012-2017 and the Medium Term Revenue and Expenditure Framework 2015-2017 which we have been able to produce the Service Delivery and Budget Implementation Plan 2015-2016.

A handwritten signature in black ink, consisting of a large, stylized 'M' with a vertical line through it, enclosed within an oval shape.

CLLR N. MAKANDA
EXECUTIVE MAYOR

2 Legislative Framework

The Service Delivery and Budget Implementation Plan (SDBIP) is defined in section 1(1) of the MFMA as “a detailed plan approved by the mayor of a municipality in terms of section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget”. The SDBIP must indicate the monthly projections of revenue to be collected by source and operational and capital expenditure by vote and determine the service delivery targets and performance indicators for each quarter and any other matters that may be prescribed. Drafted by the Municipal Manager, the SDBIP must be approved by the Mayor within 28 days after the approval of the budget by the Council.

In terms of Section 53(3)(a) of the MFMA, the mayor must ensure that the revenue and expenditure projections for each month, and the service delivery targets and performance indicators for each quarter, as set out in the SDBIP, are made public no later than 14 days after the approval of the plan.

In terms of Section 57(1)(b) of the Systems Act, the SDBIP serves as a basis for performance agreement as the budget implementation aspect of the plan must be linked to the annual performance agreements concluded with the Municipal Manager and all senior managers. The Mayor of a municipality is especially obliged to take all reasonable steps to ensure that the annual performance agreements are linked to the measurable performance objectives approved within the budget and the SDBIP.

In terms of section 53(1)(c)(ii) of the MFMA the SDBIP must indicate:

- (a) projections for each month of—
 - (i) revenue to be collected, by source;
 - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the mayor in terms of section 54(1)(c) of the MFMA;

3 The Service Delivery and Budget Implementation Plan

The SDBIP functions as the connection between the IDP; the budget; and the senior management performance agreements ("Section 57 appointees"). Furthermore it includes detailed information on how the budget will be executed.

The top-level SDBIP sets out the top-level performance indicators developed to attain

Council's strategic objectives as set out in the IDP. Definitions for the individual key performance indicators are provided to broaden understanding. The operating and capital budget for the next three years are grouped into the six main strategic objectives contained in the IDP, providing the first level of linkage between the IDP and the budget. The sixth objective, Spatial Planning, was included in this year's IDP because of the significance effects the latest promulgations (SPLUMA) will have on the operations of the municipality and as per guidance received from the MEC for CoGTA-EC in his assessment of the 2014/15 Integrated Development Plan of the municipality.

The projected monthly cash flow is broken down into revenue by source, and expenditure by directorate.

Essentially the SDBIP is Council's operational business plan and is an integral part of the planning, implementation and reporting processes. Although the SDBIP only needs to be approved by the Executive Mayor 28 days after approval of the budget, its preparation occurs in tandem with the IDP and MTREF process.

The SDBIP is aligned with the:

- IDP Strategic Objectives: this is the primary alignment of the SDBIP and serves as the bases of the Annual Performance Report;
- IDP Pre-determined Objectives;
- Municipal Key Performance Areas;
- National Development Plan.
- Provincial Development Plan, and

- Chris Hani District Development Agenda

Detailed information regarding the various objectives, plans and outcomes is contained in the IDP.

4 Top Level SDBIP / Institutional Scorecard

In an effort to focus the amount of performance indicators at the executive level, and to make the top-level SDBIP more strategic in nature, the top-level KPI's have been grouped in an Institutional Scorecard (Top Level SDBIP). The Scorecard is the primary focus of performance delivery within the municipality. It forms the basis of the Directors' performance agreements as well as the departmental SDBIP's performance indicators.

5 Municipal Strategic Objectives (IDP)

STRATEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
GOOD GOVERNANCE & PUBLIC PARTICIPATION	<ul style="list-style-type: none"> • Clean Administration • Strategic Partnerships • Inter- Governmental Relations & Stakeholder Engagement • Communication • Special Programs • Internal Control, Legislation, Bylaw • ICT 	<ul style="list-style-type: none"> • To ensure that the implementation of the Municipal Good Governance Framework is improved by June 2017 • To ensure the Municipality has strategic linkages with relevant partners for improved service delivery by June 2017 • To improve integrated planning and improved service delivery by June 2017 • To ensure effective and efficient communication systems between the Municipality and the communities by June 2017 • To ensure that the designated groupings participate in the affairs of the Municipality by June 2016 • Improve internal controls for clean administration purposes by continuous implementation of policies and legislation • Ensure Municipal ICT Network is secured from internal and external intruders and hackers by June 2016 	<ol style="list-style-type: none"> 1. Establishment and capacitation of Internal Audit Unit by June 2016 2. Operation Clean Admin. 3. Enhance the capacity of the MPACs and monitoring tools within the municipality by June 2016. 4. Identify and establish strategic partnerships for service delivery locally and internationally by June 2016 5. Establish, participate and rejuvenate IGR Forums and other related forums 6. Enhance the effectiveness of public participation structures and systems by June 2016 7. Intensify municipal branding, public relations through innovative communication and marketing initiatives by June 2016. 8. Implementation of a municipal-wide intranet for internal communication between staff and Directorates. 9. Establishment of all structures of the designated groupings by June 2016. 10. Monitor and evaluate the implementation of internal controls for validity, accuracy and completeness of information and systems by adhering to

STRATEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
			<p>the regulatory framework</p> <p>11. Employee relations</p> <p>12. Enforcement of building regulations, By-Laws and other applicable legislation</p> <p>13. Regular upgrades of Network Security architecture</p>
INSTITUTIONAL DEVELOPMENT	<ul style="list-style-type: none"> Skills Development Recruitment & Selection Organisational Structure Employee Wellness Occupational Health & Safety 	<ul style="list-style-type: none"> Building of capacity for municipal councillors and staff and to improve productivity in the workplace by June 2017 Recruitment of competent and skilled Workforce by June 2017 Approval and Review of Organisational Structure on a yearly basis To ensure a conducive working environment for councillors and employees by June 2017 Achieve Compliance with Government Regulations and Health and Safety Policy 	<p>1. Review and implementation of Recruitment and Selection Policy</p> <p>2. Implementation of an Approved Structure</p> <p>3. Wellness programs for councillors and staff.</p> <p>4. Ensure Safe Working Environment</p>
LOCAL ECONOMIC DEVELOPMENT	<ul style="list-style-type: none"> Economic Development 	<ul style="list-style-type: none"> To promote and facilitate economic development in the area by June 2017 	<p>1. To review LED strategy</p> <p>2. To develop & implement tourism sector plan</p> <p>3. Develop and maintain all heritage sites</p> <p>4. Develop and implement agricultural sector plan</p> <p>5. Develop and implement SMME Strategy and co-operatives</p> <p>6. Implement CWP program</p>
SPATIAL PLANNING & LAND USE MANAGEMENT	<ul style="list-style-type: none"> Spatial Planning 	<ul style="list-style-type: none"> To ensure the human settlement patterns by June 2017 	<p>1. Implement SDF</p> <p>2. Capacitate the small town revitalisation programme</p> <p>3. Implementation of and land use management scheme</p> <p>4. Implementation of building control measures</p>
BASIC SERVICE DELIVERY & INFRASTRUCTURE DEVELOPMENT	<ul style="list-style-type: none"> Roads & Stormwater Electricity Waste Management Libraries Recreational Facilities & Parks Pounds Human Settlements Entertainment Facilities, Parks And Public Amenities 	<ul style="list-style-type: none"> To ensure safe passage and acceptable condition of road infrastructure network by June 2017 To ensure continuous connections and maintenance of electricity to households within Lukhanji jurisdictions by June 2017 to ensure minimum disruption To ensure a clean environment by June 2017 To promote the culture of reading by June 2017 To ensure improved access to Recreational facilities and Parks by June 2017 To ensure compliance with relevant standards To create sustainable Human Settlements by June 2017 To ensure that entertainment facilities are accessible to local communities by June 2017 	<p>1. Implementation of the road maintenance plan for the maintenance of all roads (surface and un-surfaced)</p> <p>2. Development of infrastructural master plan</p> <p>3. Implementation of the electricity masterplan and reduction of losses</p> <p>4. Ensure that a reliable cleansing service is provided</p> <p>5. Promote reduction of illegal dumping</p> <p>6. Ensure legal compliance of landfill sites</p> <p>7. Promote public awareness and education</p> <p>8. Improve interest in libraries</p> <p>9. Implement a comprehensive maintenance plan</p> <p>10. Develop a policy on hiring</p>

STRATEGIC OBJECTIVES	PRIORITY AREAS	MEASURABLE OBJECTIVES	STRATEGIES
FINANCIAL VIABILITY			and renting of recreational facilities. 11. Develop a by-law 12. Implement Housing Sector Plan 13. Facilitate provision of low cost housing in both rural and urban areas 14. Implement the comprehensive maintenance plan
	<ul style="list-style-type: none"> Revenue Enhancement 	<ul style="list-style-type: none"> To increase institution revenue by 20% by ensuring full implementation of revenue strategy by June 2017 	1. Develop and implement revenue enhancement strategy by June 2016 2. To decrease the arrear debt by June 2016 3. Lobby funds for service delivery and other support programs by June 2017 4. To verify amount of land that is owned by the municipality 5. To ensure that all properties are valued and rated

APPROVAL

6 Approval of the Service Delivery and Budget Implementation Plan

The Service Delivery and Budget Implementation Plan for 2015/2016 as set out on pages 1 to 13 is hereby approved in terms of section 53(1)(c)(ii) of the MFMA.



N MAKANDA
EXECUTIVE MAYOR

06 July 2015

DATE



LUKHANJI LOCAL MUNICIPALITY
DRAFT SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP)
2015/2016 FINANCIAL YEAR

PRIORITY AREA	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	WEIGHT:				EVIDENCE	CUSTODIAN
								QRT 1	QRT 2	QRT 3	QRT 4		
CLEAN ADMINISTRATION	To ensure that the implementation of the Municipal Strategic Framework is improved by June 2017	1. Establishment and capacitation of Internal Audit Unit by June 2016 2. Development and implementation of 2015/16 Audit. 3. Review Audit Charter 4. Audit Committee convene as scheduled.	1. Audit Committee members. 2. Remuneration of Audit Committee Members. 3. Audit Action Plan 4. Annual Self-Assessment of Committee.	1. Appointment of Audit Committee members. 2. Remuneration of Audit Committee Members. 3. Audit Action Plan 4. Annual Self-Assessment of Committee.	R 187 980	1. At least 3 members of Audit Committee appointed. 2. Council approved remuneration framework more favourable than MTE prescripts. 3. Approved Audit Action Plan. 4. Annual Self-Assessment of Committee. 5. Audit Comm. Annual Report.	1. Approved Audit Charter 2. Approved staff structure of Unit. 3. Approved Audit Action Plan.	1. Audit Committee appointed. 2. Remuneration Framework approved. 3. Adopted Audit Action Plan.	1. Audit Committee Convened. 2. Quarterly report to Audit Committee. 3. Annual Self-Assessment. 4. Audit Comm Annual Report to Council	1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals 25% completed	1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals 50% completed	1. Agendas & Minutes of Audit Committee. 2. Quarterly reports to Council. 3. Audit Committee members agreements. 4. TOR for Audit Committee 5. Appointment letters 6. Audit Action Plan 7. Self-assessment Report	MM / Strategic Executive Officer/ Internal Auditor
								1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals 25% completed	1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals 50% completed	1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals 75% completed	1. Risk Committee established. 2. Updated risk register updated and submitted to Audit Unit 3. Manuals completed for each Directorate	1. Agendas & Minutes of Risk Committee. 2. Risk Register. 3. TOR for Risk Committee 4. Procedure Manuals for each Directorate 5. Agendas and Minutes of MPAC meetings	
STRATEGIC PARTNERSHIPS	To ensure the Municipality has strategic linkages with relevant partners for improved service delivery by June 2017	1. Identify and establish strategic partnerships for service delivery locally and internationally by June 2016 2. Develop Twinning arrangements with Steve Tshwete Municipality. 3. Develop TOR and support staff in MPAC Unit.	1. Partnership Guidelines 2. Develop Twinning arrangements with Steve Tshwete Municipality. 3. Develop TOR and support staff in MPAC Unit.	1. Partnership Guidelines 2. Twinning Agreement		1. MoU's with strategic partners 2. Twinning with Steve Tshwete	1. MoU's GIZ, NYDA, Nkonkobe, CVP and Business 2. Logistical arrangements	1. Establish Working Committee to identify areas in need of support 2. Logistical arrangements	1. Charter Workshopped and Approved. 2. Quarterly report to Council	1. MPAC Convened 2. Quarterly report to Council	1. MPAC Convened 2. Quarterly report to Council	1. Agendas and Minutes of MPAC meetings 2. Reports to Council 3. Appointment letters	MM / Strategic Executive Officer/ MPAC Coordinator
INTER- GOVERNMENTAL RELATIONS & STAKEHOLDER ENGAGEMENT	To improve integrated planning and improved service delivery by June 2017	1. Establish, participate and rejuvenate IGR Forums and other related forums through guidance of internal core IGR team. 2. Enhance the effectiveness of public participation structures and systems by June 2016 3. Intensity municipal broadening public relations through communication and marketing initiatives by June 2016.	1. Implementation of the IGR Forum 2. Development of public participation strategy and PT Strategy and Plan 3. Development of public participation strategy and PT Strategy and Plan	1. IGR meetings held. 2. Participation in external IGR Structures i.e. SALGA, District and LG Structures 3. Public Participation Strategy approved by Council 4. Public Plan	R 500,000	1. 4 IGR meetings held. 2. Participation in external IGR Structures i.e. SALGA, District and LG Structures 3. Public Participation Strategy approved by Council 4. Public Plan	1. IGR TOR 2. IGR Technical, Political and Core Team in place 3. External IGR	1. 1 X IGR meeting convened 2. 1 X Meeting per each structure attended 3. Strategy and plan approved by Council	1. 1 X IGR meeting convened 2. 1 X Meeting per each structure attended 3. Strategy and plan approved by Council	1. 1 X IGR meeting convened 2. 1 X Meeting per each structure attended 3. Strategy and plan approved by Council	1. 1 X IGR meeting convened 2. 1 X Meeting per each structure attended 3. Strategy and plan approved by Council	1. Agendas, Minutes and Invitations; Resolutions implemented 2. Minutes of each forum attended and proof of resolutions implemented. 3. Reports and Minutes 4. Adopted Strategy and Plan	1. SEO/IGR Officer 2. All Directors 3. All Directors 4. All Directors 5. Handled over projects 6. 3 X Monthly reports to Directorates. 7. Municipal-wide Intranet
COMMUNICATIONS	To ensure effective and efficient communication systems between the Municipality and the communities by June 2016	1. Intensity municipal broadening public relations through communication and marketing initiatives by June 2016. 2. Implementation of a municipal-wide intranet for communication between staff and Directorates.	1. Newsletter 2. Radio Slots 3. Development of Promotional Material 4. Development of Communication Plans by June 2016	1. Communication Strategy and Action Plan implemented 2. Directorate Communications plans developed.	R 1,333,877	1. Communication Strategy and Action Plan implemented 2. Directorate Communications plans developed.	1. Approved Communication Plan and Strategy 2. No communication plans at Directorate level	1. Annual Communication Plan drafted and implemented. 2. 3 X monthly Departmental reports to Communications Unit	1. Annual Communication Plan drafted and implemented. 2. 3 X monthly Departmental reports to Communications Unit	1. Annual Communication Plan drafted and implemented. 2. 3 X monthly Departmental reports to Communications Unit	1. Annual Communication Plan drafted and implemented. 2. 3 X monthly Departmental reports to Communications Unit	1. Internal Newsletters 2. Minutes 3. Brochure Material 4. Radio Slots and Adverts 5. Handled over projects 6. 3 X Monthly reports of Directorates. 7. Municipal-wide Intranet	1-5 MM Communications Manager 6. All Directors 7. Communications ICT

PRIORITY AREA	KEY PERFORMANCE AREA (KPA) 4: SPATIAL PLANNING AND LAND USE MANAGEMENT					WEIGHT: PLANNED QUARTERLY TARGETS				EVIDENCE	CUSTODIAN		
	MEASURABLE OBJECTIVES	STRATEGY	PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	QRT 1	QRT 2			QRT 3	QRT 4
SPATIAL PLANNING	To ensure the human settlement patterns by June 2017	Implement SDF	Implement the Likhani and Local SDF Establishment tribunals	of Likhani SDF and LSDF		Compliance with LUM and LUD	SDF, SPLUMA, Town Planning Scheme	Implementation of by-law, population organogram	Participation in joint Tribunal	Appointment members for stand alone tribunal	Implementation and Monitoring of SDF documents	Minutes of appointment of officials & Tribunal of members, minutes of joint meetings, register of LUM & LUD application	Director H.S.L.D.
		Capacitate the small town development and land use management	Implement the small town development and land use management	Business Plan	R 500 000.00	Compliance with SPLUMA	SDF	Developing Business Plan	Implementation of Tribunal	Completion of 50% of SDF	Full completion of project	Project reports	Director H.S.L.D.
POUNDS	To ensure compliance with relevant standards	Develop a by-law	Implement the small town development and land use management	SPLUMA BY-LAW	operational budget	Compliance with SPLUMA	SPLUMA BY-LAW	Identification of Traditional leaders and community meetings	Conduct Workshops with Traditional Leaders	Completion of an MOU	Implementation of MOU	Minutes of workshop, MOU	Director H.S.L.D.
		Develop a by-law	Implement the small town development and land use management	by-law development		Compliance with Use Management Plans	SPLUMA	Community meetings and SDFs	Appointment of Planning Inspectors	Inspection of all buildings	Inspection and monitoring of all buildings	Reports of building and monitoring of all buildings	Director H.S.L.D.
HUMAN SETTLEMENTS	To create sustainable Human Settlements by June 2017	Implement Housing Sector Plan	Implement projects as identified in the Housing Sector Plan	Pound by-law developed		By - law adopted by council	0	Research	Research	Stakeholder engagement on the Draft	Adopted by-law	Council resolution	Director Services
		Facilitate provision of low cost housing in both rural and urban areas	Implement projects as identified in the Housing Sector Plan				Housing Sector Plan						

Maintenance Plan									
PRIORITY AREA	MEASURABLE OBJECTIVES	STRATEGY	PROGRAMMES / PROJECTS	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	PLANNED QUARTERLY TARGETS	EVIDENCE
ENTERTAINMENT FACILITIES, PARKS AND PUBLIC AMENITIES	To ensure that entertainment facilities are accessible to local communities by June 2017	Develop and implement revenue enhancement strategy by June 2016	To develop a policy on the identification of sites for the construction of the community halls for new settlement and construct community halls, centres, sportsfields, Centres, Business Centres, Transport facilities etc.	Construction of local transportation facilities	Revenue Enhancement Strategy	Completed project	IDP, and Business plan.	Appointment contractor	Progress of minutes of meetings, reports, Acting Technical Services
REVENUE ENHANCEMENT	To increase institution revenue by 20% by ensuring full implementation revenue strategy by June 2017	To decrease the arrears debt by June 2016	Lobby funds for service delivery and other service support programs by June 2017	To verify amount of land that is owned by the municipality	Reduced arrears debts.	A minimum of 4 potential donors identified and approached.	Age Analyst for 2016	Category top 10000 accounts and collect in arrears revenue streams and report	Category top 10000 accounts and collect in arrears revenue streams and report

KEY PERFORMANCE AREA (KPA) 6: FINANCIAL VIABILITY									
PRIORITY AREA	MEASURABLE OBJECTIVES	STRATEGY	PROGRAMMES / PROJECTS	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	PLANNED QUARTERLY TARGETS	EVIDENCE
REVENUE ENHANCEMENT	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated	To ensure that all properties are valued and rated

KEY PERFORMANCE AREA (KPA) 5: BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT									
PRIORITY AREA	MEASURABLE OBJECTIVES	STRATEGY	PROGRAMMES / PROJECTS	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	PLANNED QUARTERLY TARGETS	EVIDENCE
ROADS & STORMWATER	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017	To ensure safe passage and acceptable condition of road infrastructure network by June 2017
ELECTRICITY	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption	To ensure continuous connections and maintenance of electricity within households by June 2017 to ensure minimum disruption
WASTE MANAGEMENT	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017	To ensure a clean environment by June 2017
LIBRARIES	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017	To promote the culture of reading by June 2017

RECREATIONAL AND FACILITIES PARKS	To ensure improved access to recreational facilities and Parks by June 2017	Implement comprehensive maintenance plan for all Parks on a regular basis	Follow schedule as per the plan	well maintained facilities	Report on adherence to the schedule	Maintenance Plan	Quarterly report on the adherence to the schedule	Quarterly report on the adherence to the schedule	Quarterly report on the adherence to the schedule	Report submitted to the council	Director Services
	To ensure compliance with relevant standards	Develop a by-law	Policy development	Developed policy	One policy developed	0	Research	Stakeholder engagement	Adopted policy	Policy submitted to council structures	Director Services
POUNDS	To ensure sustainable Human Settlements by June 2017	Implement Housing Sector Plan	Implement projects as identified in the Housing Sector Plan	Pound by-law developed	By - law adopted by council	0	Research	Research	Adopted by-law	Council resolution	Director Services
HUMAN SETTLEMENTS											
ENTERTAINMENT FACILITIES, PARKS AND PUBLIC AMENITIES											
MUNICIPAL SECURITY											

PRIORITY AREA	MEASURABLE OBJECTIVES	STRATEGY	PROJECTS / PROGRAMMES	KPI	PROGRAMME BUDGET ALLOCATION	ANNUAL TARGET	BASELINE	QRT 1	QRT 2	QRT 3	QRT 4	EVIDENCE	CUSTODIAN
Traffic Enforcement	To ensure effective law enforcement on urban roads	Conduct regular visible patrols	Visible Patrols	Number of patrols conducted	Operational budget	Number of patrols conducted, 5% reduction in motor vehicle accidents	National and Provincial Guidelines and National Traffic Act	500 notices issued to 500 offenders in motor vehicle accidents	500 notices issued to 500 offenders in motor vehicle accidents	500 notices issued to 500 offenders in motor vehicle accidents	500 notices issued to 500 offenders in motor vehicle accidents	Notices issued, monthly reports	Director: Community Safety
Control Room	To ensure improvement in the response time on all incidents	Speedy response time on all incidents	Speedy response time on all incidents	100% response to all emergency calls	Operational budget	100% response to all emergency calls	Batho Pele Principles	100% response to all emergency calls	100% response to all emergency calls	100% response to all emergency calls	100% response to all emergency calls	Monthly reports	Director: Community Safety
Learner and Driver Licence Testing	To provide eligible people with licences in compliance with the Road Traffic Act	Testing of Learner and Driver Licences in terms of the National RTA	Reduction in the waiting period for appointments to 3 weeks	Reduction in the waiting period for appointments to 3 weeks	Operational budget	Reduction in the waiting period for appointments to 3 weeks	Waiting period for appointments is 2 months	Reduction in the waiting period for appointments to 3 weeks	Reduction in the waiting period for appointments to 3 weeks	Reduction in the waiting period for appointments to 3 weeks	Reduction in the waiting period for appointments to 3 weeks	Monthly reports	Director: Community Safety
Motor Vehicle Registration and Licensing	To ensure compliance with the Road Traffic Act	Process application for registration and licensing of m/v	Batho Pele Principles	Number of applications processed	Operational budget	Number of applications processed	Provincial guidelines	1000 applications processed	1000 applications processed	1000 applications processed	1000 applications processed	Monthly reports	Director: Community Safety
Fire and Emergency Service	To provide fire fighting service to the community	Reduce response time to incidents to 15 minutes	Percentage (80%) of all fire calls responded within 15 minutes	Number of fire calls responded to	Operational budget	No of fire calls responded to	Fire service Act	80% responded	80% responded	80% responded	80% responded	Monthly reports	Director: Community Safety
Disaster Management	To ensure a safe living environment	Develop a disaster management plan	Development and implementation of the disaster management plan	Developed and implemented disaster management plan	Operational budget	Developed and implemented disaster management plan	CHOD Disaster Management Plan, Draft Disaster Management Plan	Develop the disaster management plan	Conduct consultation on the draft	Implement and monitor	Implement and monitor	Disaster management plan, Reports, minutes and attendance registers	Director: Community Safety
Road Marking and Signs	Promote Road Safety	Ensure that all roads have clearly marked signs	Marking of roads	Number of road signs marked	Operational budget	20% of all roads and markings are done	Schedule for road marking	5% of all roads and markings are done	15% of all roads and markings are done	20% of all roads and markings are done	20% of all roads and markings are done	Reports	Director: Community Safety
Municipal Security	To ensure that the municipality plant and machinery and buildings are safe	Guarding of all municipal plant, buildings	Guarding of all municipal plant, buildings	Number of incidents reported	Operational budget	reduction in incidents by 5%	5% reduction in incidents	5% reduction in incidents	5% reduction in incidents	5% reduction in incidents	5% reduction in incidents	Reports	Director: Community Safety

SDBIP VOTES - COMPONENT 2
Monthly Projections of Revenue and Expenditure by Vote 2014/

Directorate	Function (Vote)	November - 15			December - 15			January - 15			February - 15		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
Administration Services	Finance and Administration	970,773	0	0	970,773	0	0	970,773	0	0	970,773	0	0
	Health	0	0	0	0	0	0	0	0	0	0	0	0
	Community and Social Services	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554
	Sport and Recreation	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046
	Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	1,991,400	401,026	4,099,645	1,991,400	401,026	1,343,172	1,991,400	401,026	1,839,492	1,991,400	401,026	1,721,289
	Directorate Total	4,023,487	1,000,397	4,713,244	4,023,487	1,000,397	1,456,772	4,023,487	1,000,397	1,953,091	4,023,487	1,000,397	1,834,889
	Public Safety	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154
	Directorate Total	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154
	Finance and Administrative	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285
Estate Services	Planning and Development	1,177,216	0	563	1,177,216	0	563	1,177,216	0	563	1,177,216	0	563
	Community and Social Services	346,612	485,833	33,078	346,612	485,833	33,078	346,612	485,833	33,078	346,612	485,833	33,078
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	Directorate Total	1,603,086	485,833	195,925	1,603,086	485,833	195,925	1,603,086	485,833	195,925	1,603,086	485,833	195,925
	Finance and Administrative	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457
	Executive and Council	2,743,232	0	33,199,339	2,743,232	0	764	2,743,232	0	764	2,743,232	0	764
	Executive and Council	1,403,493	0	930,000	1,403,493	0	0	1,403,493	0	0	1,403,493	0	0
	Executive and Council	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0
	Finance and Administrative	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0
	Planning and Development	639,240	156,629	2,200,000	639,240	156,629	0	639,240	156,629	0	639,240	156,629	0
Technical Services	Wastewater Management	0	0	0	0	0	0	0	0	0	0	0	0
	Road Transport	1,962,250	2,656,951	11,150,924	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121
	Water	0	0	0	0	0	0	0	0	0	0	0	0
	Electricity	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222
	Other	12,185	0	237	12,185	0	237	12,185	0	237	12,185	0	237
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	0	0	0	0	0	0	0	0	0	0	0	0
	Directorate Total	21,967,034	4,702,580	27,755,363	21,967,034	4,702,580	14,927,580	21,967,034	4,702,580	14,927,580	21,967,034	4,702,580	14,927,580
	Total	39,313,348	6,553,772	80,960,502	39,313,348	6,553,772	30,747,652	39,313,348	6,553,772	31,243,971	39,313,348	6,553,772	31,125,769

SDBIP VOTES - COMPONENT 2
Monthly Projections of Revenue and Expenditure by Vote 2014/

Directorate	Function (Vote)	March - 15			April - 15			May - 15			June - 15		
		Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev	Opex	Capex	Rev
Administration Services	Finance and Administration	970,773	0	0	970,773	0	0	970,773	0	0	970,773	0	0
Community Services	Health	0	0	0	0	0	0	0	0	0	0	0	0
	Community and Social Services	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554	885,790	300,000	95,554
	Sport and Recreation	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046	1,146,297	299,371	18,046
	Environmental Protection	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	1,991,400	401,026	3,341,386	1,991,400	401,026	3,341,386	1,991,400	401,026	3,341,386	1,991,400	401,026	3,341,386
	Directorate Total	4,023,487	1,000,397	3,954,986	4,023,487	1,000,397	3,954,986	4,023,487	1,000,397	3,954,986	4,023,487	1,000,397	3,954,986
Community Services	Public Safety	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154
	Directorate Total	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154	3,001,904	0	846,154
Estate Services	Finance and Administrative	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285	77,259	0	162,285
	Planning and Development	1,177,216	0	553	1,177,216	0	553	1,177,216	0	553	1,177,216	0	553
	Community and Social Services	348,612	485,833	33,078	348,612	485,833	33,078	348,612	485,833	33,078	348,612	485,833	33,078
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	Directorate Total	1,603,086	485,833	195,925	1,603,086	485,833	195,925	1,603,086	485,833	195,925	1,603,086	485,833	195,925
Financial Services	Finance and Administrative	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457	2,972,017	208,333	13,320,457
Council	Executive and Council	2,743,232	0	764	2,743,232	0	764	2,743,232	0	764	2,743,232	0	764
Municipal Manager	Executive and Council	1,403,493	0	0	1,403,493	0	0	1,403,493	0	0	1,403,493	0	0
IPED	Executive and Council	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0	628,322	156,629	0
Technical Services	Finance and Administrative	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0	1,201,011	0	0
	Planning and Development	639,240	156,629	600,000	639,240	156,629	0	639,240	156,629	0	639,240	156,629	0
	Wastewater Management	0	0	0	0	0	0	0	0	0	0	0	0
	Road Transport	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121	1,962,250	2,656,951	523,121
	Water	0	0	0	0	0	0	0	0	0	0	0	0
	Electricity	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222	18,152,348	1,889,000	14,404,222
	Other	12,185	0	237	12,185	0	237	12,185	0	237	12,185	0	237
	Housing Projects	0	0	0	0	0	0	0	0	0	0	0	0
	Waste Management	0	0	0	0	0	0	0	0	0	0	0	0
	Directorate Total	21,967,034	4,702,580	26,155,383	21,967,034	4,702,580	14,927,580	21,967,034	4,702,580	14,927,580	21,967,034	4,702,580	14,927,580
Total		39,313,348	6,553,772	69,371,822	39,313,348	6,553,772	30,814,264	39,313,348	6,553,772	31,201,565	39,313,348	6,553,772	31,456,797

Service Delivery Budget Implementation Plan 2015/16

Administrative Services

Executive Councillor: A. van Heerden

Administrative Services Acting Director: S. Nkonki

Service Delivery Unit	Government Financial Statistic (Vote) Classification											
Administration and Human Resources	1110-00 Finance & Administration											

Summary of 2015/16

Finance & Administration	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	11,649,281	11,649,281	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773
Operating Grant Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Expenditures	11,649,281	11,649,281	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773	970,773
Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Capital Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Service Delivery Budget Implementation Plan 20 2015/16

Community Services Directorate

Executive Councillor: Cllr. Dyan

Community Services Director: G. Judeel

Service Delivery Unit	Government Financial Statistic (Vote) Classification											
Cemeteries	1125-02	Community & Social Services										
Comm Services Administration	1125-00	Community & Social Services										
Ezibeleni Library	1125-40	Community & Social Services										
Queenstown Library	1125-46	Community & Social Services										
Mlungisi Library	1125-42	Community & Social Services										
Parkvale Library	1125-44	Community & Social Services										
Whittlesea Library	1125-48	Community & Social Services										
Nature Reserve	1125-52	Community & Social Services										
Berry Dam Recreation Ground	1125-16	Sport & Recreation										
Parks	1125-58	Sport & Recreation										
Sportsfields	1125-60	Sport & Recreation										
Bonkolo Dam Recreation Ground	1125-66	Sport & Recreation										
Refuse Disposal (Landfill)	1125-10	Waste Management										
Refuse Removal	1125-12	Waste Management										
Cleaning Services	1125-08	Waste Management										
Street Cleaning	1125-14	Waste Management										

Summary of 2015/16

Community & Social Services	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	10,629,478	10,629,478	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790
Operating Grant Expenses														
Total Direct Operating Expenditures	10,629,478	10,629,478	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790	885,790
Direct Operating Income	1,146,652	1,146,652	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554	95,554
Operating Grant Income	4,150,000	4,150,000	4,150,000											
Capital Grant Income	3,600,000	3,600,000	1,000,000	1,600,000	0	0	500,000	0	0	0	500,000	0	0	0
Total Direct Operating Income	8,896,652	8,896,652	5,245,554	1,695,554	95,554	95,554	595,554	95,554	95,554	95,554	595,554	95,554	95,554	95,554

Sport & Recreation		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses Operating Grant Expenses Total Direct Operating Expenditures		13,755,564	13,755,564	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297
			0												
		13,755,564	13,755,564	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297	1,146,297
Direct Operating Income Operating Grant Income Capital Grant Income Total Direct Operating Income		216,550	216,550	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046
		3,592,450	3,592,450	3,592,450	0	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure		3,809,000	3,809,000	3,670,496	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046	18,046
		3,592,450	3,592,450	299,371	299,371	299,371	299,371	299,371	299,371	299,371	299,371	299,371	299,371	299,371	299,371

Waste Management		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses Operating Grant Expenses		37,588,052	23,826,225	1,956,113	1,956,113	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400
	Total Direct Operating Expenditures	37,588,052	23,826,225	1,956,113	1,956,113	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400	1,991,400
Direct Operating Income Operating Grant Income Capital Grant Income		41,557,769	24,811,048	1,449,738	1,171,457	2,606,685	1,978,979	4,099,645	1,343,172	1,839,492	1,721,289	3,341,386	1,409,784	1,797,105	2,052,317
	Total Direct Operating Income	42,170,078	25,423,357	2,062,047	1,171,457	2,606,685	1,978,979	4,099,645	1,343,172	1,839,492	1,721,289	3,341,386	1,409,784	1,797,105	2,052,317
Total Capital Expenditure		4,812,309	4,812,309	401,026	401,026	401,026	401,026	401,026	401,026	401,026	401,026	401,026	401,026	401,026	401,026

Service Delivery Budget Implementation Plan 20 2015/16

Community Safety Directorate

Executive Councillor: Cllr. Lungisa

Community Services Director: Vacant

Service Delivery Unit	Government Financial Statistic (Vote) Classification											
Fire Brigade	1140-18	Public Safety										
Municipal Security	1140-50	Public Safety										
Pound and Commonage	1140-62	Public Safety										
Control Room	1140-04	Public Safety										
Emergency & Disaster Planning	1140-16	Public Safety										
Traffic Administration & Control	1140-64	Public Safety										

Summary of 2015/16 Budget

Public Safety	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	36,022,842	36,022,842	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904
Operating Grant Expenses														
Total Direct Operating Expenditures	36,022,842	36,022,842	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904	3,001,904
Direct Operating Income	10,153,847	84,615	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626	811,626
Operating Grant Income														
Capital Grant Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Income	10,153,847	10,153,847	846,154	846,154	846,154	846,154	846,154	846,154	846,154	846,154	846,154	846,154	846,154	846,154
Total Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Service Delivery Budget Implementation Plan 2015/16

Human Settlements Directorate

Executive Councillor: A.E. Hulushe

Human Settlements Director: O.L. Nomeva

Service Delivery Unit	Government Financial Statistic (Vote) Classification
Queenstown Civic Centre	1270 Community & Social Services
Ashley Wyngaard Civic Centre	1274 Community & Social Services
Ekuphumleni Civic Centre	1276 Community & Social Services
Sada Civic Centre	1279 Community & Social Services
Mendi Civic Centre	1280 Community & Social Services
Mlungisi Civic Centre	1281 Community & Social Services
Ezibeleni Civic Centre	1284 Community & Social Services
Villages Civic Centre	1291 Community & Social Services
Fairview/Uitsig Flat	1180 Finance & Administrative
Art Gallery	1268 Finance & Administrative
Arts and Culture Centre	1269 Finance & Administrative
Municipal Buildings	1275 Finance & Administrative
50 Municipal Houses	1283 Finance & Administrative
Public Convenience	1285 Finance & Administrative
Rowell Old Age Home	1286 Finance & Administrative
Sunshine Municipal Buildings	1288 Finance & Administrative
Vet Diagnostic Building	1290 Finance & Administrative
Estates Administration	1020 Planning & Development
Housing Infrastructure Projects (agency)	CAPEX Housing Projects

Summary of 2015/16 Budget

Community & Social Services		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses		4,183,340	4,183,340	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612
Operating Grant Expenses															
Total Direct Operating Expenditures		4,183,340	4,183,340	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612	348,612
Direct Operating Income		396,930	396,930	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078
Operating Grant Income															
Capital Grant Income		5,830,000	5,830,000	5,830,000	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Income		6,226,930	6,226,930	5,863,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078	33,078
Total Capital Expenditure		5,830,000	5,830,000	485,833	485,833	485,833	485,833	485,833	485,833	485,833	485,833	485,833	485,833	485,833	485,833
Finance & Administration		Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses		7,480,309	927,109	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259
Operating Grant Expenses															
Total Direct Operating Expenditures		7,480,309	927,109	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259	77,259
Direct Operating Income		1,947,420	1,947,420	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285
Operating Grant Income															
Capital Grant Income		0	0												
Total Direct Operating Income		1,947,420	1,947,420	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285	162,285
Total Capital Expenditure															

Planning & Development	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	14,126,588	14,126,588	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216
Operating Grant Expenses														
Total Direct Operating Expenditures	14,126,588	14,126,588	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216	1,177,216
Direct Operating Income	10,750	6,750	563	563	563	563	563	563	563	563	563	563	563	563
Operating Grant Income														
Capital Grant Income														
Total Direct Operating Income	10,750	6,750	563	563	563	563	563	563	563	563	563	563	563	563
Total Capital Expenditure														

Housing	Original Budget	#REF!	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses														
Operating Grant Expenses	0		0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Expenditures	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Operating Income														
Operating Grant Income	0		0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure														

Service Delivery Budget Implementation Plan 2015/16

Budget & Treasury

Executive Councillor: M. Peter

Chief Financial Officer: N. Ntshanga

Service Delivery Unit	Government Financial Statistic (Vote) Classification			
Assessment rates	1105-02	Finance & Administrative		
Financial Services Administration	1115-00	Finance & Administrative		
Computers: Information Technology	1115-04	Finance & Administrative		

Summary of 2015/16 Budget

Finance & Administration	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	44,958,524	33,989,203	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434	2,832,434
Operating Grant Expenses	1,675,000	1,675,000	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583	139,583
Total Direct Operating Expenditures	46,633,524	35,664,203	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017	2,972,017
Direct Operating Income	170,814,802	159,845,481	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457
Operating Grant Income	1,675,000	1,675,000	1,675,000	0	0	0	0	0	0	0	0	0	0	0
Capital Grant Income	2,500,000	2,500,000	2,500,000	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Income	174,989,802	164,020,481	17,495,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457	13,320,457
Total Capital Expenditure	2,500,000	2,500,000	208,333	208,333	208,333	208,333	208,333	208,333	208,333	208,333	208,333	208,333	208,333	208,333

Service Delivery Budget Implementation Plan 2015/16

Council General

Executive Mayor: N .Makanda

Municipal Manager: M. Nofemela

Service Delivery Unit	Government Financial Statistic (Vote) Classification											
Council General	Executive and Council											
	1120-00											

Summary of 2015/16 Budget

Council General	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	32,918,787	32,918,787	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232
Operating Grant Expenses														
Total Direct Operating Expenditures	32,918,787	32,918,787	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232	2,743,232
Direct Operating Income	99,159,454	99,159,454	41,054,324	764	764	764	33,199,339	764	764	764	24,898,918	764	764	764
Operating Grant Income														
Capital Grant Income														
Total Direct Operating Income	99,159,454	99,159,454	41,054,324	764	764	764	33,199,339	764	764	764	24,898,918	764	764	764
Total Capital Expenditure														

Service Delivery Budget Implementation Plan 2015/16

Municipal Manager

Executive Mayor: N.Makanda

Municipal Manager: M. Nofeme Acting

Service Delivery Unit	1105-00	Government Financial Statistic (Vote) Classification
Office of the Municipal Manager		Executive and Council

Summary of 2012 2015/16 Budget

Municipal Manager	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	20,535,241	14,382,911	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576	1,198,576
Operating Grant Expenses	2,459,000	2,459,000	204,917	204,917	204,917	204,917	204,917	204,917	204,917	204,917	204,917	204,917	204,917	204,917
Total Direct Operating Expenditures	22,994,241	16,841,911	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493	1,403,493
Direct Operating Income														
Operating Grant Income	2,459,000	2,459,000	1,529,000	0	0	0	930,000	0	0	0	0	0	0	0
Total Direct Operating Income	2,459,000	2,459,000	1,529,000	0	0	0	930,000	0	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0	0	0	0	0	0	0	0	0

Service Delivery Budget Implementation Plan 2015/16

LED/IDP

Executive Council: N. Pambo

IPED Director I. Sondlo

Service Delivery Unit	Government Financial Statistic (Vote) Classification
LED/SPU Unit	1150-00 Executive and Council

Summary of 2012 2015/16 Budget

Municipal Manager	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15	Feb 15	Mar 15	Apr 15	May 15	Jun 15
Direct Operating Expenses	7,539,862	7,539,862	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322
Operating Grant Expenses	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Total Direct Operating Expenditures	7,539,862	7,539,862	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322	628,322
Direct Operating Income	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Operating Grant Income	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Capital Grant Income	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Total Direct Operating Income	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Total Capital Expenditure	1,879,550	1,879,550	156,629	156,629	156,629	156,629	156,629	156,629	156,629	156,629	156,629	156,629	156,629	156,629

Service Delivery Budget Implementation Plan 2020/15/16

Technical Services Directorate

Executive Councillor: M.Z.Gwantshu

Technical Services Director: G. Zabalungu Acting Director

Service Delivery Unit	Government Financial Statistic (Vote) Classification	
Technical Services Administration	1130-00	Electricity
Electricity Distribution	1130-06	Electricity
Vehicle Fleet	1130-22	Finance & Administrative
Mechanics Workshop	1130-12	Finance & Administrative
Aerodrome	1130-02	Other
Infrastructure Development Unit	1130-10	Planning & Development
Streets	1130-20	Road Transport
Sewerage Disposal Works	1130-16	Wastewater Management
Water Distribution	1130-26	Water

Summar 2015/16 Budget

Electricity	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses	251,073,490	217,828,170	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
Operating Grant Expenses									
Total Direct Operating Expenditures	251,073,490	217,828,170	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
Direct Operating Income	206,095,984	172,850,664	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
Operating Grant Income									
Capital Grant Income	8,010,264	8,010,264	8,010,264	0	0	0	0	0	0
Total Direct Operating Income	214,106,248	180,860,928	22,414,486	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
Total Capital Expenditure	22,668,000		1,889,000	1,889,000	1,889,000	1,889,000	1,889,000	1,889,000	1,889,000

Finance & Administration	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses	14,412,133	14,412,133	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
Operating Grant Expenses									
Total Direct Operating Expenditures	14,412,133	14,412,133	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
Direct Operating Income									
Operating Grant Income									
Capital Grant Income									
Total Direct Operating Income	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	0	0	0	0	0	0	0	0	0

Other	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses	146,225	146,225	12,185	12,185	12,185	12,185	12,185	12,185	12,185
Operating Grant Expenses									
Total Direct Operating Expenditures	146,225	146,225	12,185	12,185	12,185	12,185	12,185	12,185	12,185
Direct Operating Income									
Operating Grant Income	2,840	2,840	237	237	237	237	237	237	237
Capital Grant Income									
Total Direct Operating Income	2,840	2,840	237	237	237	237	237	237	237
Total Capital Expenditure									

Planning & Development	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses	4,870,880	4,870,880	405,907	405,907	405,907	405,907	405,907	405,907	405,907
Operating Grant Expenses	2,800,000	2,800,000	233,333	233,333	233,333	233,333	233,333	233,333	233,333
Total Direct Operating Expenditures	7,670,880	7,670,880	639,240	639,240	639,240	639,240	639,240	639,240	639,240
Direct Operating Income	1,609,850	1,609,850	409,850	0	0	0	1,000,000	0	0
Operating Grant Income	2,800,000	2,800,000	1,000,000	0	0	0	1,200,000	0	0
Capital Grant Income				0	0	0	0	0	0
Total Direct Operating Income	4,409,850	4,409,850	1,409,850	0	0	0	2,200,000	0	0
Total Capital Expenditure	1,879,550	1,879,550	156,629	156,633	156,629	156,629	156,629	156,629	156,629

Road Transport	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses	31,773,323	23,547,003	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
Operating Grant Expenses									
Total Direct Operating Expenditures	31,773,323	23,547,003	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
Direct Operating Income	6,277,456	6,277,456	523,121	523,121	523,121	523,121	523,121	523,121	523,121
Operating Grant Income									
Capital Grant Income	31,883,408	31,883,408	10,627,803	0	0	0	10,627,803	0	0
Total Direct Operating Income	38,160,864	38,160,864	11,150,924	523,121	523,121	523,121	11,150,924	523,121	523,121
Total Capital Expenditure	31,883,408	31,883,408	2,656,951	2,656,951	2,656,951	2,656,951	2,656,951	2,656,951	2,656,951

Wastewater Management	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses									
Operating Grant Expenses									
Total Direct Operating Expenditures									
Direct Operating Income									
Operating Grant Income									
Capital Grant Income									
Total Direct Operating Income									
Total Capital Expenditure									

Water	Original Budget	Cash Budget	July 15	Aug 15	Sep 15	Oct 15	Nov 15	Dec 15	Jan 15
Direct Operating Expenses									
Operating Grant Expenses									
Total Direct Operating Expenditures									
Direct Operating Income									
Operating Grant Income									
Capital Grant Income									
Total Direct Operating Income									
Total Capital Expenditure									

in

Feb 15	Mar 15	Apr 15	May 15	Jun 15
18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
18,152,348	18,152,348	18,152,348	18,152,348	18,152,348
14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
0	0	0	0	0
14,404,222	14,404,222	14,404,222	14,404,222	14,404,222
1,889,000	1,889,000	1,889,000	1,889,000	1,889,000

Feb 15	Mar 15	Apr 15	May 15	Jun 15
1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
1,201,011	1,201,011	1,201,011	1,201,011	1,201,011
0	0	0	0	0
0	0	0	0	0

Feb 15	Mar 15	Apr 15	May 15	Jun 15
12,185	12,185	12,185	12,185	12,185
12,185	12,185	12,185	12,185	12,185
237	237	237	237	237
237	237	237	237	237

Feb 15	Mar 15	Apr 15	May 15	Jun 15
405,907	405,907	405,907	405,907	405,907
233,333	233,333	233,333	233,333	233,333
639,240	639,240	639,240	639,240	639,240
0	0	0	0	0
0	600,000	0	0	0
0	0	0	0	0
0	600,000	0	0	0
156,629	156,629	156,629	156,629	156,629

Feb 15	Mar 15	Apr 15	May 15	Jun 15
1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
1,962,250	1,962,250	1,962,250	1,962,250	1,962,250
523,121	523,121	523,121	523,121	523,121
0	10,627,803	0	0	0
523,121	11,150,924	523,121	523,121	523,121
2,656,951	2,656,951	2,656,951	2,656,951	2,656,951

Feb 15	Mar 15	Apr 15	May 15	Jun 15

